

March. 2019

**HONG KONG | BEIJING | SHANGHAI** www.daxueconsulting.com

About daxue consulting..



### YOUR MARKET RESEARCH COMPANY IN CHINA

Daxue Consulting is a market research company dedicated to providing the best specially tailored, high-quality, customer specific data in one of the most challenging markets in the world, China.

We leverage our unique network of university organizations and professors, business associates, industry experts and foreign and local consultants to find the information you need efficiently, reliably and in a manner that addresses your specific needs. We excel because we're reliable, resourceful and flexible, everything that the Chinese market demands.



"Our mission is to answer complex market questions through traditional methodologies and tech tools"

### **KEY PEOPLE**

Graduated from Chongqing Technology and Business University for International business management; University of Bourgogne in law, accounting, research and statistics; Master from INSEEC Paris in Global Markets and Business Management, fluent in English, French and Mandarin.

Yuwan has worked in both France and China. She joined Daxue Consulting in 2015. Lead & completed research projects covering multiple sectors, such as Education, Health Care, Food & Beverage, Digital & Communication, etc...

She's an expert in "cross-checking" in various industries and, worked together with different global market leaders allowing her to develop profound market insights.



### WHERE WE ARE



Research teams 2 people	4 peop	le 8 peop	ole 1.	2 people	16 people	20 people
2012	2013	2014	2015	2016	2017	2018
Foundation in Beijing	Ор	ening of Shanghai offi	ce			



### WHO WE WORK WITH

**100+** Quotes in the press

**20** Full-time consultants





And more...

Elixir

**DECATHLON** 

**Increased** 

clients

GSMA.

number of tech

### **OUR SERVICES**



### **MARKET RESEARCH**



MARKET SIZING



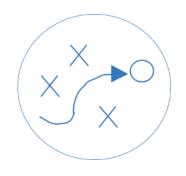
**USER EXPERIENCE** 



**CONSUMER JOURNEY** 



SENSORY RESEARCH



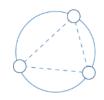
### **MARKET STRATEGY**



MARKET ENTRY



**OPEN INNOVATION** 



**BRANDING STRATEGY** 



MARKET ACTIVATION

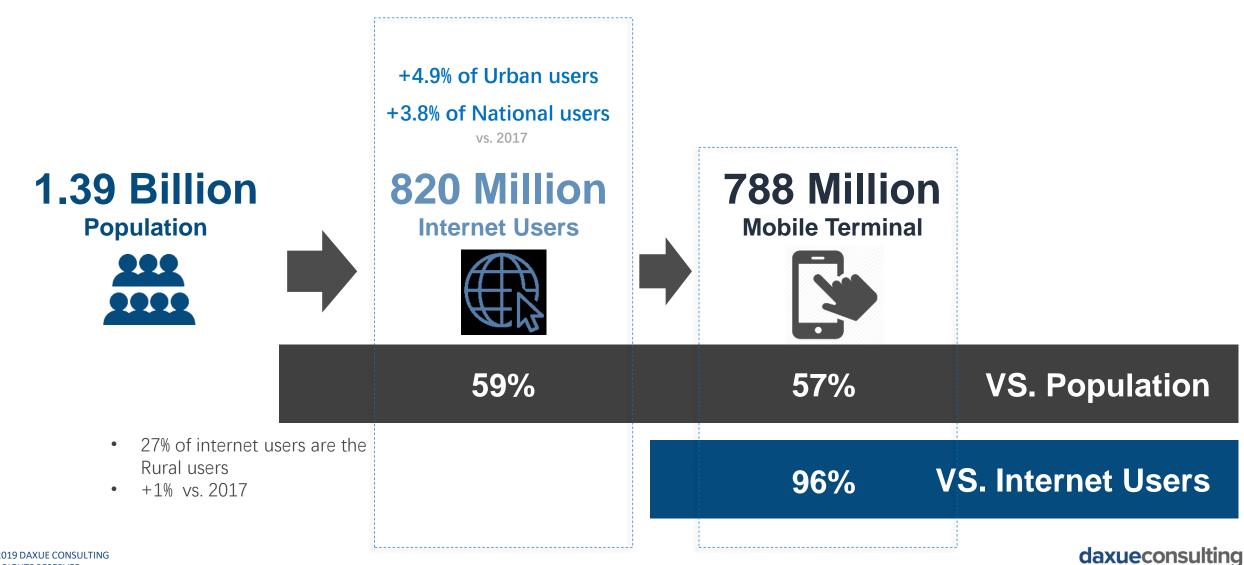
### **OVERVIEW**

- I. KOL DEFINITION
- II. THE TARGET AUDIENCE
- III. WORK WITH KOL
- IV. BOTTOM-LINE
- V. KOL CASES

# INTRO China Internet Users

### **China Internet Users in 2018**

Mature market; Increasing users; Faster urbanization, Fragmented Segmentation



# I. KOL DEFINITION

### WHAT IS KOL?

The "Key Opinion Leader"

Point of view, Estimation, Belief, Judgment, Attitude, etc.



### **Overall Market 2018**

#### Increased amount of KOL Weibo in 2018

#### **Increased amount of Followers** Weibo in 2018

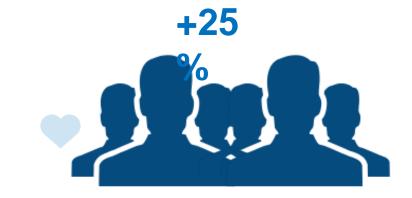


No. of followers > 100 K



No. of followers > 1 Million





No. of followers ~600 Million

Overall KOL Market Valued of ~CNY 102 Billion in 2018

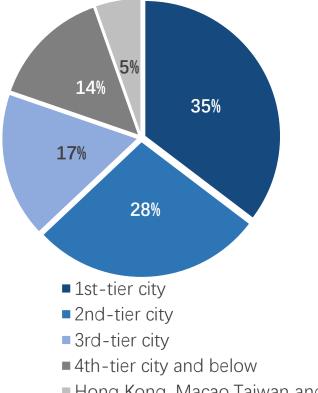


### Who Are The KOLs

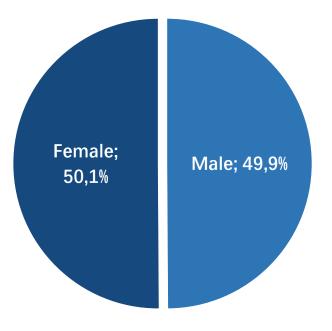
60% + KOLs based in tier 1st & 2nd cities, yet lower tier cities trend to have more in the coming years

### **KOL's Area Distribution**

**China, 2018** 



# KOL's Gender Distribution China, 2018

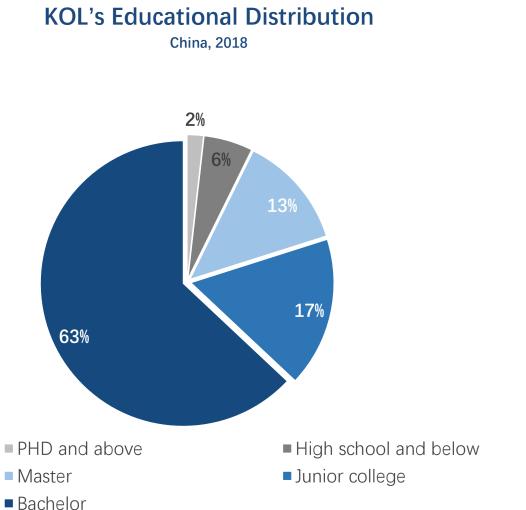




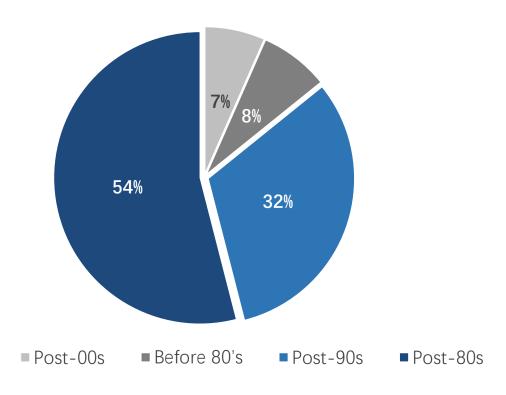
■ Hong Kong, Macao, Taiwan and Overseas

### Who Are The KOLs

The highly educated post-80s & 90s seems to "dominate" the market



KOL's Age Distribution
China, 2018





### **KOL Level Mapping**

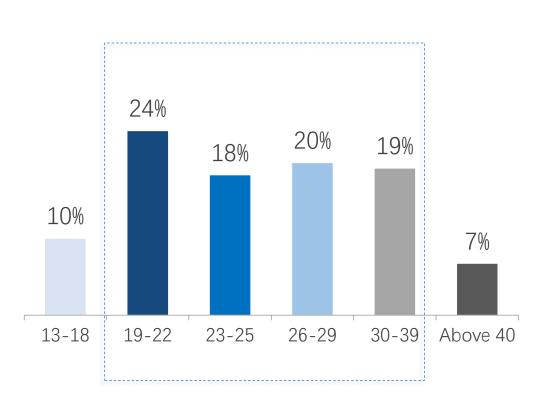
Delivered impression Type Influencers Example Feature Powerful, value, Mainly Attitude Stars, Celebrities direction, attitude Oriented KOL Travel Credible Knowledge with **Bloggers** knowledge Oriented Savi #06 Place Person Details Popular WangHong **Product** Music Words Internet celebrities demonstrators Food Etc.

# II. THE TARGET AUDIENCE

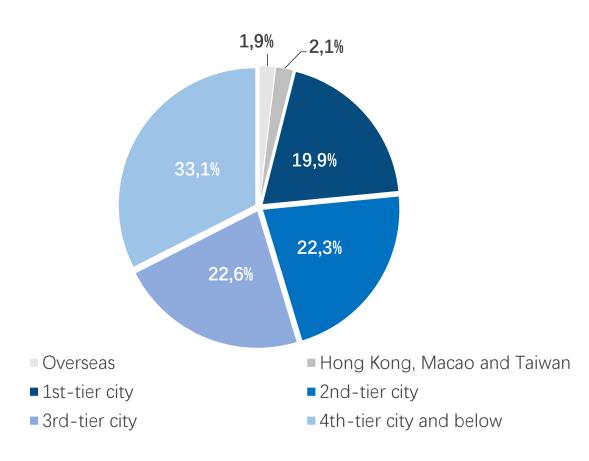
### Who Are The Followers

Focused on post 80s to 00s, and in all type of cities





# Followers' Area distribution





### **Main Target Audience - By Generation**

The post 00s have the highest interactions on Weibo, especially with the celebrities

95s-00s

Younger generation is more influenced by KOLs on the purchasing behavior

90s

80s

#### **Celebrities**

- Purchasing Behavior
  Easier to be influenced by the KOLs & celebrities, and with a high
  engagement with them. Higher interested on cosmetics, bags, shoes.
- Interested topics
  Celebrities Related News, Romance

#### **Multiple Topics**

- Purchasing Behavior

  More matured luxury buyers, higher ratio of pert-a-porter, jewelry than younger generation
- Interested topics
  General News, Travels, Health, Family



### **Main Target Audience - By Needs**

Consumers' type & needs decide which kind of KOLs to follow

#### General knowledge-oriented

- Mainly in tier 2 or lower tier cites
- Have a relatively higher ratio of "free time" and "available income"
- Comparably has a higher focus on famous brands, star products



#### Value, emotion, attitudeoriented

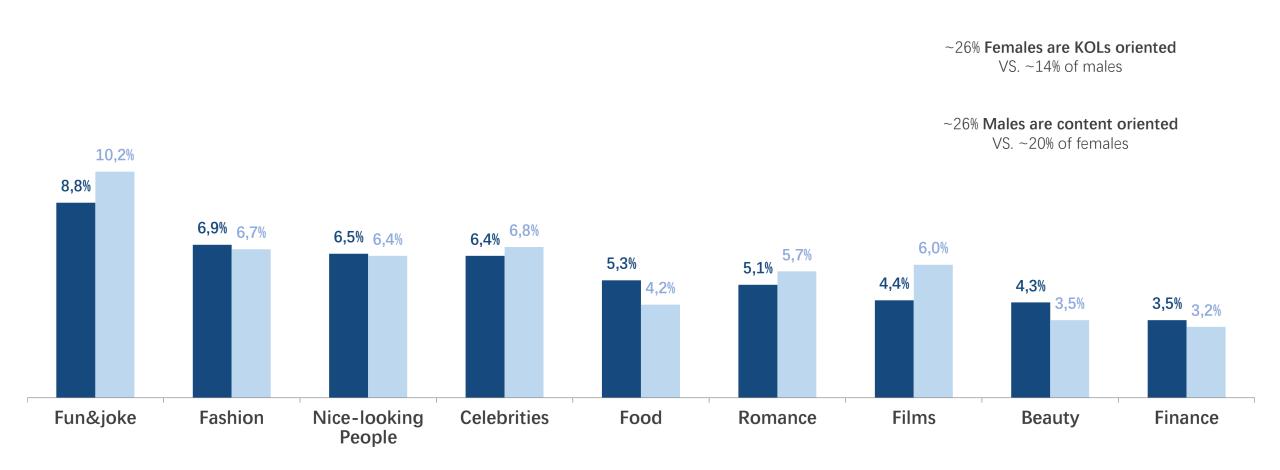
- Mainly in tier 1 or tier 2 cites
- Have a "busy" lifestyle. Comparably have a high frequency of overseas travel experience
- Have a similar aesthetic sense compared to the westernized style (e.g. YouTube, Instagram, Facebook, etc.)



# III. WORK WITH KOL

### **Topic Distribution - Followers VS. KOL**

Top topics remain the "generality"; Vertical topics such as food, beauty, and finance etc. are developing as well



■ The top-10 topics posted by KOLs

■ The top-10 topics interested by Followers



### **Work With KOL**

Define the weight / objectives between the "Branding" & "Sell-Driver

**Brand/Produc** t discovery



**Reputation** maintenance

Increase conversion rate



**Define China KOL Market Strategy** 



### **Work With KOL in China**

Receive effective in 1 to 3 months after implementing KOL campaigns

	Top Stars & Celebrities	Top-tier KOL	Mid-tier KOL	Micro/Long-tail
No. of followers	+ 10 millions	+ 1 millions	+10 thousand	Few thousands
<b>Cost</b> Reference only	Endorsement fee ranges from millions to tens of millions RMB.	~CNY 30-300 thousands	~CNY 10-30 thousands	~CNY 2-10 thousands
Scale of influence	Has a wild influence for both branding & sells conversion rate	Professional oriented high exposure in a short period on both professional side & TA	Relatively "niche", professional oriented, the words of month generation	Could increase the overall posts pool. Some "niche" KOL has relatively a higher engagement rate



### **The Channels – Reach The Target Audience**

Mobile users with internet access spend in avg. 4.2 hours on their APPs per day, 38% of time on social media in China













### **Type Of Contents**

Increased share of video types thanks to internet development & the "concrete effect"

Q&A

**10**% of Shared content

**TEXT & PHOTO** 

38% of Shared content

+156% VS. 2016 +300% VS. 2017

**SHORT VIDEOS** 

**55**% of Shared content

Market value in 2018

CNY ~20 Billion



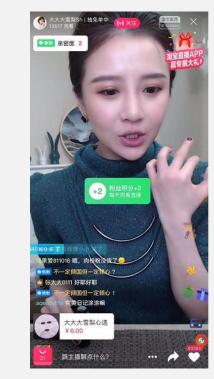
**+64**% VS. 2016 **+50**% VS. 2017

**Live-Steam** 

**22**% of Shared content

Market value in 2018

CNY ~68 Billion







### Few Terms To Know On The Brand Side

#### The "Head" KOL

#### 头部KOL

- Top KOL, with 1million+ followers on each platform.
- They could present exclusively on only one platform as well.

#### Micro KOL & Longtails

#### 小众KOL & 长尾KOL

- No. of fans, Micro KOL > Long tails
- KOL has a small number of followers
- Qualified ones could with a "clear" personality, therefore, have a higher ROI

#### **MCN**

#### MCN

- Multiple Channels Network, type of "agency" managing KOL overall activities and content creation.
- Covered services including content creation, marketing, and E-commerce strategy.

#### **PGC**

#### 专业生产内容

- Professional Generated Content.
- · Mainly video content oriented.

## "Water Military" & "Zombie Fans"

#### 水军 & 僵尸粉

- The fraudulent followers
- The "water military" gives fake comments
- The "zombie" provide the # of fans



### Influencers Structure On China KOL Environment

The overseas' KOLs are influential on China market as well





### **Common Terms To Know As Consumers**

#### The "Sells" Queen

#### 带货王

- The "reference" of being "trendy" "stylish" "pretty", etc.
- They often have a very high conversion rate in general



#### The "Niche"

#### 小众

 The 'Niche' could refer "anything", gives the impression of being a "stylish", "nice" sometimes trendy. E.g. KOL, brands, products or a destination for visiting.







国内小众景点推荐 人间伯境中国任本部 湖北曼龙鹤蜂屏 山岭运岭 传授 拉懿



# Planting the grassland & Pulling up the grass

#### 种草 & 拔草

 Put on my "shopping list", "to do list", "to eat list" etc.







小羽毛好久设有给大家来种耳灵食了一 四中国的时候匆匆忙忙随便买了好老的 四条一线 大好吃 hnd的好吃的超鱼踢了第一下m今天给大家安利。一种特国 好吃的超鱼器。一多福运四种鸡脂酱鱼精,多提回金油鱼借



### **Failures Of KOL Marketing**

**■** The Fake KOLs

Have a large number of followers without the actual engagement.

**■** Wrong Target

Right channels and KOLs are the basic before launching the campaigns.

**■ Negative Effect** 

Contents that are not suitable to target audience's value or attitude.

**■** High Brands Concentration

Top KOLs or celebrities endorse numbers of brands, might blurring brand's positioning or increase the "noise"

■ "Disliked" By KOLs

Very dangerous if a KOL does not like the brand, product. E.g. "Cai Lei 踩雷", step on the mine



# IV. BOTTOM LINE



### **Conclusion**

#### **Fragmented Channels**

China has a mature KOL's market, from the live stream, short video, text & photos, forum's Q&A, to online TV emission, E-commerce, etc. Since the increase of internet users, the target audiences "go" to more channels as well. This is, therefore, an opportunity for brands to cover the higher amount of TA.

#### Internalization & Localization

Internationalization of contents, such as the trends, value, style, the "new" & "curiosity" is one of the important incentives to follow KOL. However, a localized management of KOL (e.g. PR, marketing strategies, out put) could assist companies to have a higher ROI rate

#### **Resource Integration**

KOL's market varies with a high speed, the overall management also changed from the "Individuation" into the "Industrialization'. (e.g. from PGC merged with MCN). Therefore the management structure should be updated from the "pure marketing" to "multiple functions", such as channels, KOL's segmentation, effectiveness data, ROI, KPI, etc.



#### "Attitude" VS. "No. of fans"

For both branding and selling, it happens that the "Niche" / "Micro' KOL could have a higher "conversion" rate, since they might have a "stronger connection" with their audience, those with a clear stylish are more "Attitude" oriented VS. the "Head" KOL that has a large number of followers.



### **Tips For KOL Strategy 1/2**



#### **Avoid Being "Too commercial"**

A too commercial KOL ads could lose the "trust". Make the difference between the KOLs and the actual advertisement. E.g. too short or formal posts or the purely positive comments.

#### **Right Channels**

Some KOLs could be exclusive on only 1 or 2 platforms, this makes it important to know the right channel and, to assist brand reaching the desirable TA (e.g. Weibo vs. Douyin vs. WeChat).

#### **Update With TAs**

The fact of gathering direct opinions with your target consumers would be one of the best ways to know high qualified KOLs that are "niche", "valuable" or "trendy"



#### **Structured Management**

Communicate with marketing team or agencies as details as possible. E.g. the objectives, the "touch points", type of consumers (location, social class), brand positioning, etc. in order to match the "associated KOLs:. and with data tracking to better manage the KOL's ROI



### **Tips For KOL Strategy 2/2**



#### **Design A KOL Plan**

Set the main objective(s) before making the KOLs marketing plan. E.g. increase brand awareness vs. increase the conversion rate vs. brand image maintenance, etc. which is very helpful to find the right KOLs



#### The % ROI

Both Head KOL & micro KOL are important, the key is to have the right KOLs "package" or a "good" mix amount of account types, duration.



#### The "Touch Points"

"Emotion" marketing is one of the best ways for audience engagement. The market could be very effective if the right emotion "touches" the desired target audience. E.g. "attitude" "value" "lifestyle" "aesthetic sense" and so on.



#### Be Flexible

The marketing plan & strategy are indeed needed, however, it is important to keep the flexibility in both short and long term since China market changes rapidly.



### **Trends**

#### **Vertical Development**

A higher professionally, specialty in terms of KOL types and diffusion channels

#### **KOL Definition Extension**

The KOLs market has been developed from bloggers & celebrities oriented to, bloggers, celebrities & live stream actor oriented. As long as it is for an opinion-leading, the fact of being digitalization would provide more possibilities, AI, animation, emoji, etc.

#### **An Evolving Management Model**

Management changes from a direct KOL focused to KOL agency, to the MCN model or even to the overall market consulting (e.g. data, analysis, evaluation, strategy, etc.)

IV.

#### **Diversified Topics**

Multiple industries oriented, such as travel, environmental protection, finance, health care, household appliances rather than only a few sectors dominated



# V. Case Study

### KOL Case #.1 – 李佳琦 Austin 1/2

#### Sales oriented KOL - "Top online sellers" for beauty products

#### INTRODUCTION

- A post-90s graduated from a College of Art and Design in China. Sighed with MeiOne (one of a MCN companies). Started as a makeup artist for brand L'Oréal in a counter, then selected by brand for the live-stream.
- Since being contracted with MCN, he has become famous in ~ 1 year only, and been one of the "top online sellers", e.g. Has sold one lipstick every 30 seconds during his live stream.
- Currently has a Taobao store "Strict Selection', also has his brand called the "2+7".

#### **CASE**

- **Time:** 8th March 2018
- **Brands:** Givenchy, YSL, MAC, Dior, Guerlain, Armani, MAX FACTOR, Maybelline, Carsian, UKISS, and local Chinese brands (Florasis, MeiKing, etc.)
- Products: Lipsticks
- **Description:** in 5 hours Taobao live streaming, 190 000 views, 23 000 orders, CNY 3.5 million+ turnover

#### **WHY**

- ✓ Marketing Support. ~ 6 people work on the "overall" content production.
- ✓ Attractive Contents. Direct, with familiar expression and humor wordy, which is easy understanding.
- ✓ Experience Demonstration. The "try" on product give the "direct & real" impression.
- ✓ Bonus for followers. E.g. give exclusive promotion coupons during this "show"



# PLATFORMS No. of Followers (Million)





1.3

1.0





1.3

0.021

### KOL Case #.1 – 李佳琦 Austin 2/2

#### Performance on each platforms



✓ Ranked as top No. 1 in succession during Taobao's Super promotion date

✓ Popular level: 13 million

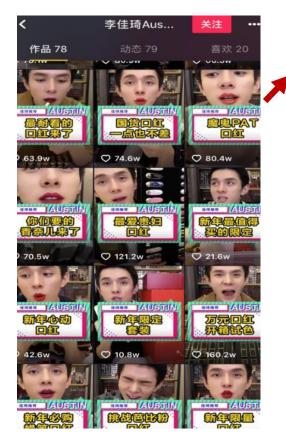
✓ Target consumers: National

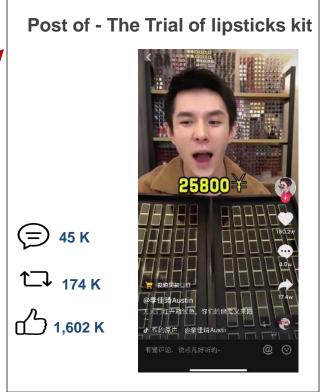






- ✓ **Posted** 78 short videos in total from TikTok
- ✓ Avg. Likes: 430 k (differed from 26K to 1.6M per post)
- ✓ Target consumers: Lower tier cities





# 李佳琦 Austin



### **KOL Case #.2 – SavisLook 1/2**

#### A stylish "niche" leader for the ~90s

#### INTRODUCTION

- Born in Beijing, used to study and living in the United States, and now back to China. She started making the videos with his boyfriend's help and posted her daily look on Youku, Youtube.
- She becomes popular since 2015, with a video about one of her white shirt looking
- Savi entered Bilibili since 2016, posted videos including 4 sections Wearing Vlog (28), Makeup & Skin Care (20), Travel Vlog (13), Shopping Sharing (25).

#### **CASE**

- **Time:** April 2015
- Post Name: Planning of #365SavisLook#
- Products: Fashion and outfits
- **Description:** Through multiple platforms such as Weibo, Redbook, Youku, Biliibili to share her daily outfits, by 2017, the amount of reads has reached 300 million

#### **WHY**

- ✓ High Quality Contents. A good association of style of image, music and her outfits.
- ✓ Value Oriented. Style & emotion oriented rather than brands oriented which allow her to catch the similar population that have the similar value to her.



#### PLATFORMS

No. of Followers (Thousand)







3 200

460

75





15

410

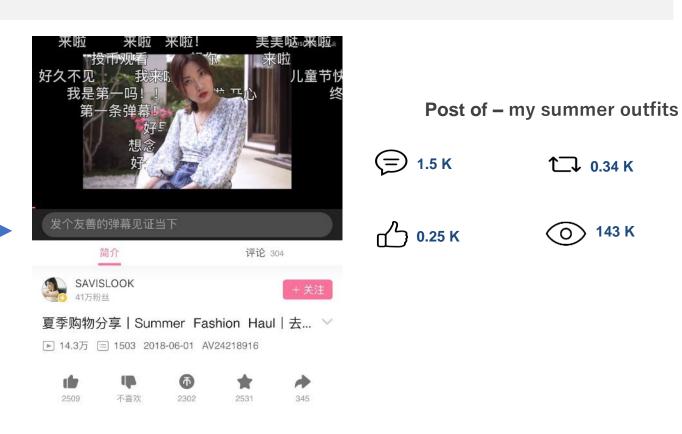
### **KOL Case #.2 – SavisLook 2/2**

#### Performance on each platforms



- ✓ **Posted** 184 short videos in total from Bilibili
- ✓ Avg. Likes: 80 k (differed from 30K to 143K per post)
- ✓ Target Audience: mainly tier one cities





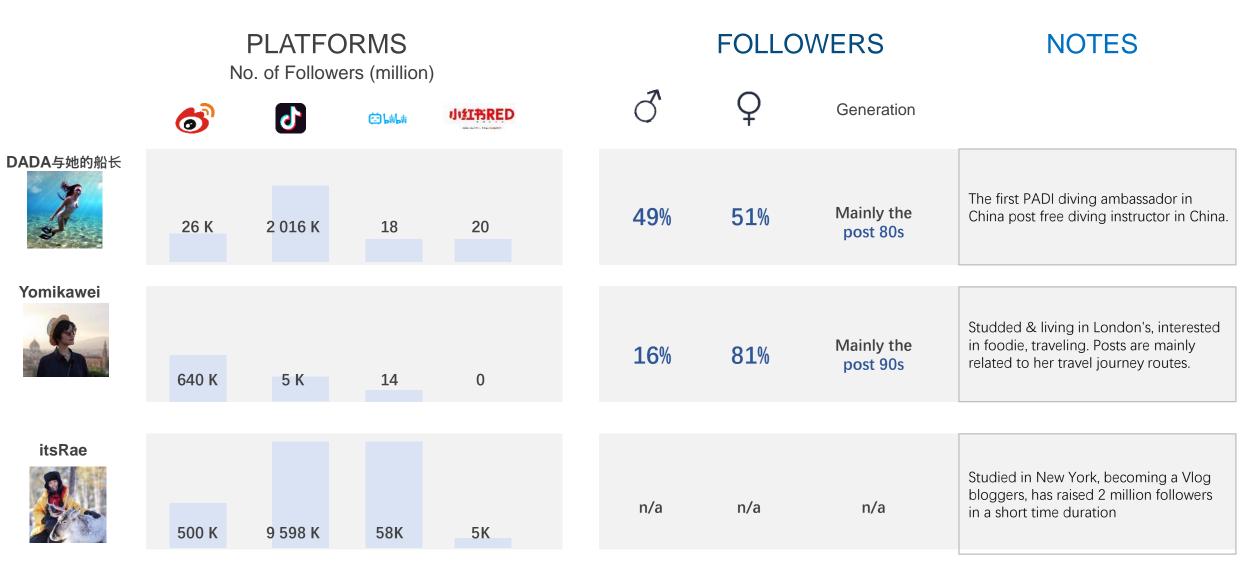
143 K

### SavisLook



### **KOL Case #.3 – Travel**

The target audience's profile varies based on KOL's background



### Yomikawei



# END.



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