The clock is ticking: Decoding dwell time in the Asia Pacific travel retail industry

A study on Asia Pacific Travel Retail Market

May 2024

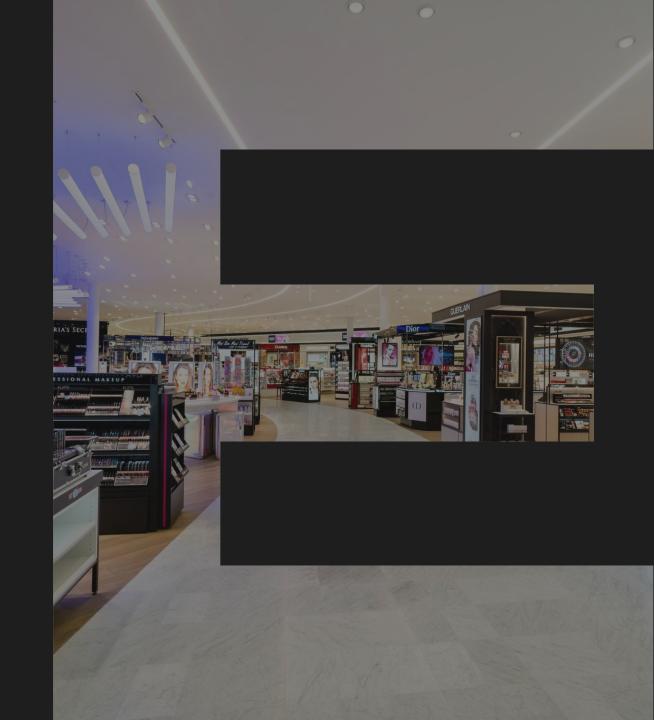






- 1. Structural shifts in APAC travel & travel retail industry
- 2. APAC traveller behaviour trends
- 3. Imperatives for the travel retail industry

1. Structural shifts in APAC travel & travel retail industry



The road to recovery is still further away, shaped by fundamental trends that are here to stay



Travel retail will **continue to see disproportionate growth** as consumers have more discretionary spending



Gen Z's will travel more because they value experiences over asset



Outbound travel from Asia has structurally declined as hybrid working in the West becomes a way of life.

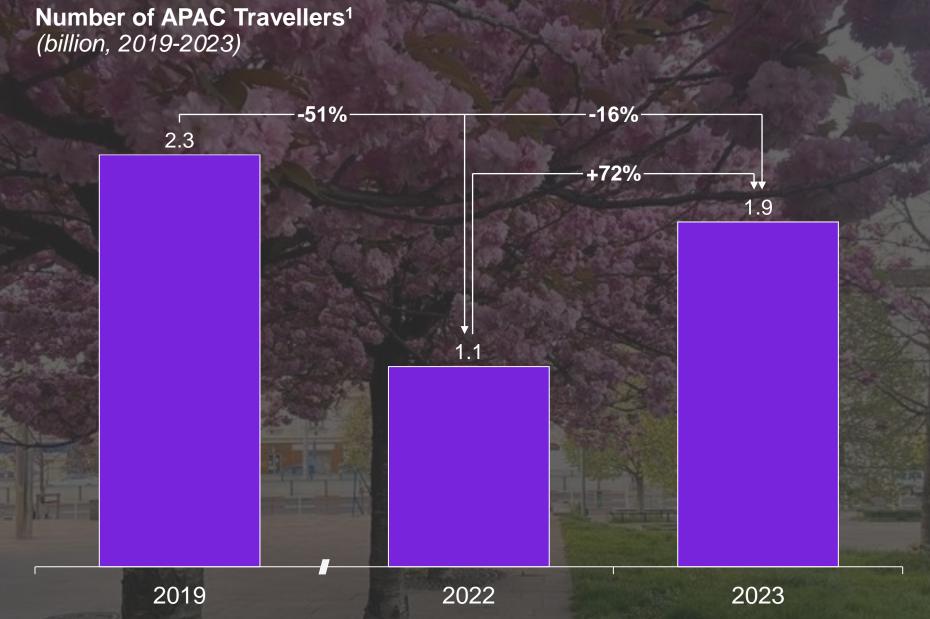


New travel locations are popping up thanks to greater connectivity, better infrastructure, and more affordable travel.



Travel Retail differentiation versus domestic options is not substantial

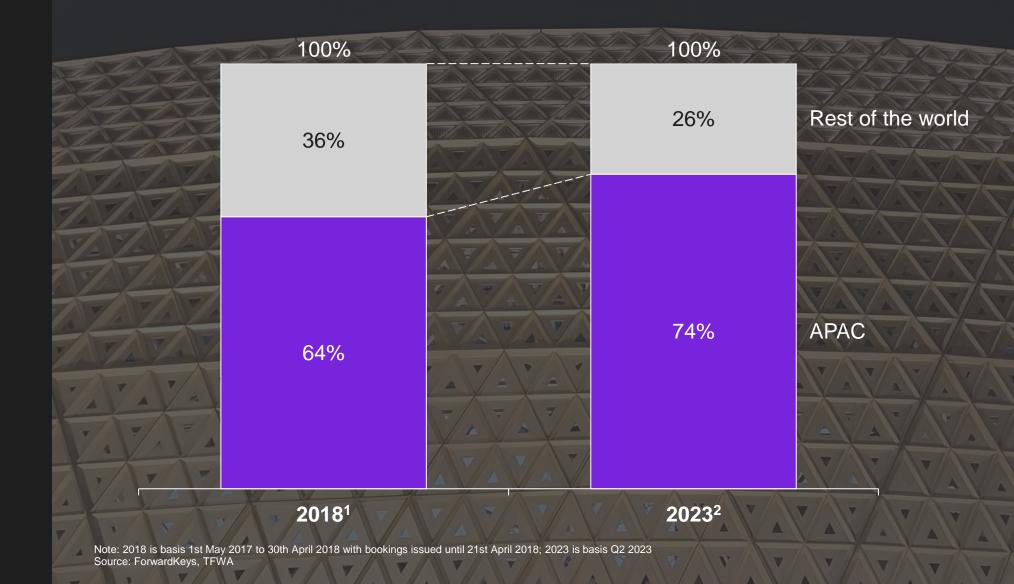
Although Asia Pacific travel will continue to grow, the baseline has shifted



Note: 1) Total passengers enplaned and deplaned in APAC airports, passengers in transit counted once Source: AIC, Kearney

Asia Pacific travelers increasingly prefer to travel within the region

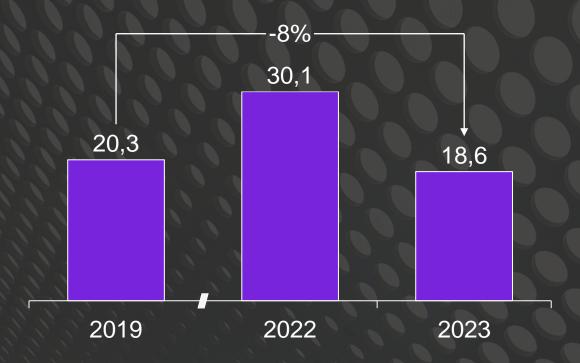
International Arrivals in Asia Pacific by departure region (% share, 2018, 2023)



"Revenge buying" is over and per traveler spending appears to be stabilizing

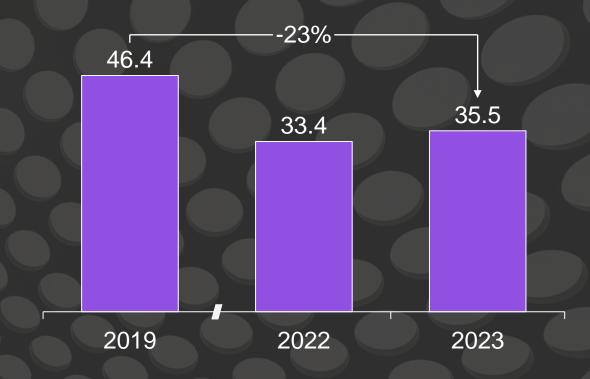
Spending per passenger has dropped below pre-pandemic levels

Duty free & travel retail spend per traveler in Asia Pacific (US\$ per traveller, 2019-2023)



Asia Pacific's travel retail sales remain far behind pre-pandemic levels

Asia Pacific duty free & travel retail sales (US\$ billion, 2019-2023)



KEARNEY

2. APAC Traveler behaviour trends



Dwell time for Asia Pacific travelers has dropped 16 percent in just a few years Breakdown of traveller dwell time

2018 125 mins **65** mins 60 mins

Procedural airport activities
(baggage check-in, security, immigration, boarding)

Pree time

(Airport experiences, F&B & lounges, travel retail, gadgets)

2024 104 mins 60 mins¹ 44 mins

1. Estimates ~10% efficiency improvement in procedural airport activities from 2018 to 2024

Source: Kearney

It's getting harder to capture travelers' attention

Airports developing additional activities to engage travellers

Airport tourist attractions



Changi Jewel HSBC Rain Vortex



Hong Kong Aviation Centre



Incheon Garden of Light

Experiential & entertainment zones



Changi Butterfly Garden



Narita Art Gallery



Chennai PVR Cinemas

F&B and Lounges



F&B outlets



Airport Lounges

Increased usage of smart gadgets to pass time

>90%

of passengers use smart gadgets to streamline travel experiences

62%

travellers use gadgets to pass dwell time







YouTube

Social media & streaming platforms are among the top gadget uses

Five traveller archetypes

Fundamental challenge to understand travellers and effectively engage them

Experience Seeker

Enjoys discovering new products, curious, exploratory, less frequent traveler



Compulsive Shopper

Enthusiastic about shopping, plans airport visits around shopping

Efficient Traveller

Time-conscious, frequent flyer, prompt, minimizes airport time

Conservative Traveller (Not-Distracted)

Time-conscious, plans for efficiency, observant, avoids unnecessary distractions





Conservative Traveller (Distracted)

Arrives early, easily distracted by digital platforms, influenced by digital ads

3. Imperatives for Travel Retailers



The travel retail purchase journey needs to start earlier



Before Airport



At Airport



- Digital engagement and customer targeting
- Pre-planned purchase enablement

- Curated merchandising with country-specific assortment
- Competitive pricing & promotion
- Prime strategic location

X

Shift travellers' purchase journey earlier



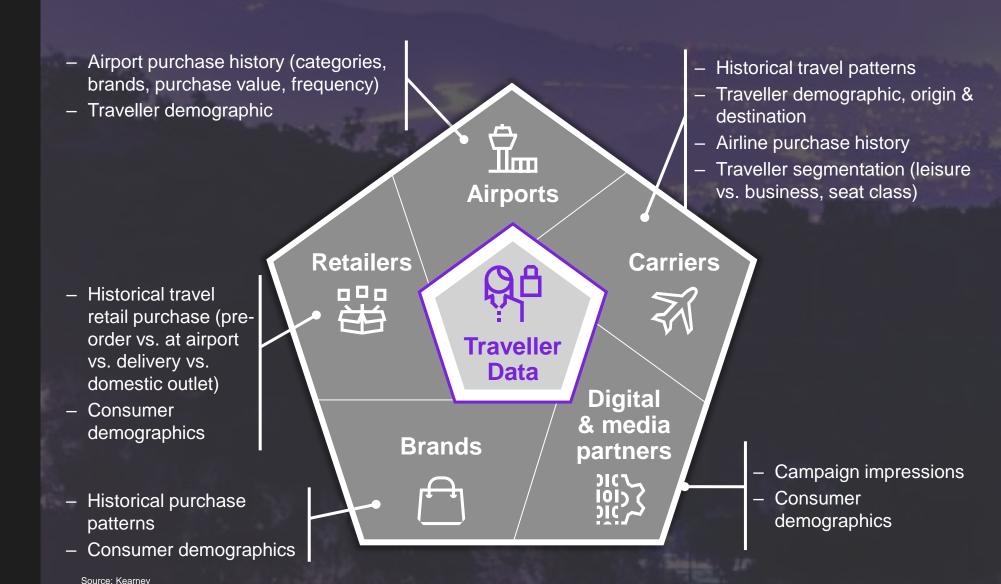
To-be

Traditional As-is

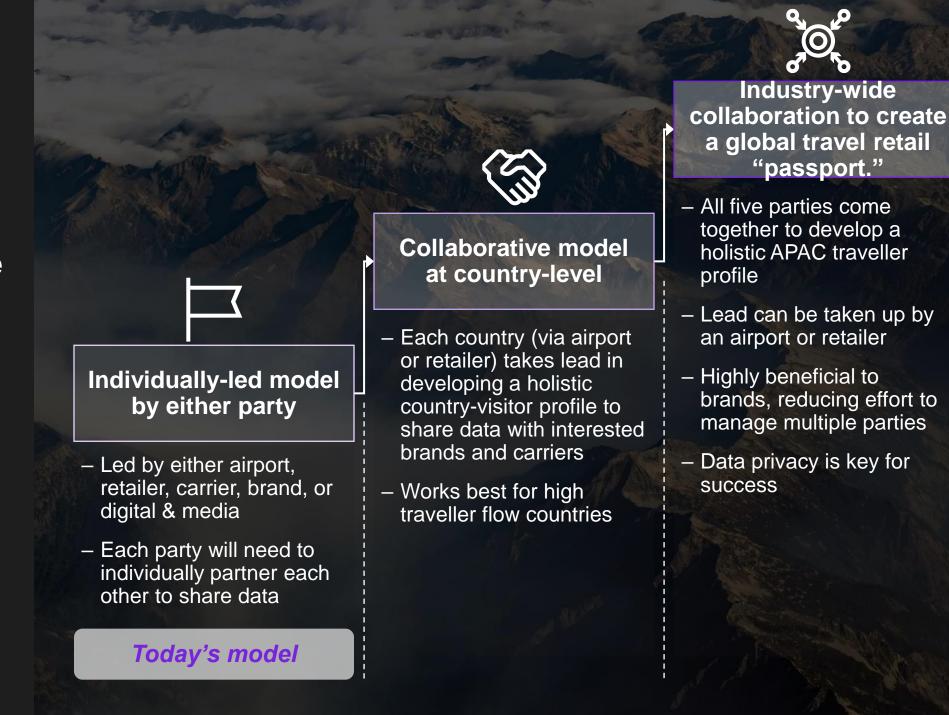
... however, retailers & brands are not well equipped to tap into this opportunity

Information about travelers is scattered across five players in the travel ecosystem

Fragmentation of traveller data across multiple parties



Industry-wide collaboration to create a global travel retail "passport." – targeting can begin before the journey begins



Thank you

Kearney is a leading global management consulting firm. For nearly 100 years, we have been the trusted advisor to C-suites, government bodies, and nonprofit organizations. Our people make us who we are. Driven to be the difference between a big idea and making it happen, we help our clients break through.

www.kearney.com

Stay connected with Kearney











This document is exclusively intended for selected client employees. Distribution, quotations and duplications – even in the form of extracts – for third parties is only permitted upon prior written consent of KEARNEY.

KEARNEY used the text and charts compiled in this report in a presentation; they do not represent a complete documentation of the presentation.

KEARNEY

